

Consolidated Financial Statements and Supplementary Information

December 31, 2020 and 2019

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Independent Auditors' Report

To the Board of Directors of NPower Inc. and Affiliate

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of NPower Inc. and Affiliate (collectively, the Organization) which comprise the consolidated statements of financial position as of December 31, 2020 and 2019, and the related consolidated statements of activities and change in net assets, functional expenses and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We did not audit the financial statements of NPower Canada, a related entity, as disclosed in Note 1, which statements reflect total assets of \$3,758,630 and \$926,820 as of December 31, 2020 and 2019, respectively, and total revenues, gains and other support of \$5,082,234 and \$2,431,314 for the years then ended. Those statements were audited by other auditors, whose report has been furnished to us, in accordance with Canadian Auditing Standards as issued by the Canadian Auditing and Assurance Standards Board, and were prepared in accordance with Canadian accounting standards for not-for-profit organizations as issued by the Canadian Accounting Standards Board. We have applied audit procedures on the conversion adjustments to the financial statements of NPower Canada, which conform those financial statements to accounting principles generally accepted in the United States of America. Our opinion, insofar as it relates to the amounts included for NPower Canada, prior to these conversion adjustments, is based solely on the report of other auditors, and additional audit procedures to meet the relevant requirements of auditing standards generally accepted in the United States of America performed by the other auditors. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, based on our audits and the report of other auditors, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of NPower Inc. and Affiliate as of December 31, 2020 and 2019, and change in their net assets and their cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Report on Supplementary Information

Baker Tilly US, LLP

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information on pages 19 to 20 is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position, changes in net assets, and cash flows of the individual organizations, and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information, which insofar as it relates to NPower Canada prior to conversion adjustments to conform those financial statements to accounting principles generally accepted in the United States of America, is based solely on the report of other auditors, is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Melville, New York June 22, 2021

Consolidated Statements of Financial Position December 31, 2020 and 2019

	2020	2019
Assets		
Current Assets		
Cash and cash equivalents	\$ 5,814,306	\$ 3,268,877
Contributions receivable	5,755,082	1,929,353
Accounts receivable	227,774	472,006
Prepaid expenses	475,865	168,711
Total current assets	12,273,027	5,838,947
Contributions Receivable, Long-Term, Net	1,198,038	330,718
Security Deposits	155,547	150,938
Fixed Assets, Net	2,284,406	2,564,114
Total assets	\$ 15,911,018	\$ 8,884,717
Liabilities and Net Assets		
Current Liabilities		
Accounts payable and accrued expenses	\$ 517,832	\$ 505,070
Accrued vacations payable	251,662	189,543
Accrued salaries, bonuses and related benefits	110,316	476,155
Deferred income	587,586	217,223
Total current liabilities	1,467,396	1,387,991
Deferred Rent	191,589	157,572
Total liabilities	1,658,985	1,545,563
Net Assets		
Net assets without donor restrictions	1,625,148	(852,269)
Net assets with donor restrictions	12,626,885	8,191,423
Total net assets	14,252,033	7,339,154
Total liabilities and net assets	\$ 15,911,018	\$ 8,884,717

Consolidated Statement of Activities and Change in Net Assets Year Ended December 31, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
Revenues, Gains and Other Support Contributions In-kind contributions	\$ 16,891,607 2,206,011	\$ 10,736,029 -	\$ 27,627,636 2,206,011
Special events income, net of \$325,717 in direct expenses Program service fees Interest income	1,566,247 1,003,208 3	- - -	1,566,247 1,003,208 3
Net assets released from restrictions	6,300,567	(6,300,567)	<u>-</u>
Total revenues, gains and other support	27,967,643	4,435,462	32,403,105
Expenses			
Program services: Training programs	19,231,762		19,231,762
Total program services	19,231,762		19,231,762
Supporting services: Management and general Fundraising	4,272,653 1,712,224		4,272,653 1,712,224
Total supporting services	5,984,877		5,984,877
Total expenses	25,216,639		25,216,639
Change in net assets before other item	2,751,004	4,435,462	7,186,466
Other Item Foreign currency translation loss	(273,587)		(273,587)
Change in net assets	2,477,417	4,435,462	6,912,879
Net Assets, Beginning	(852,269)	8,191,423	7,339,154
Net Assets, Ending	\$ 1,625,148	\$ 12,626,885	\$ 14,252,033

Consolidated Statement of Activities and Change in Net Assets Year Ended December 31, 2019

	Without Donor Restrictions	With Donor Restrictions	Total
Revenues, Gains and Other Support Contributions In-kind contributions	\$ 8,508,904 1,415,565	\$ 4,501,921 -	\$ 13,010,825 1,415,565
Special events income, net of \$339,125 in direct expenses Program service fees	1,657,047 1,562,969	- -	1,657,047 1,562,969
Interest income Net assets released from restrictions	2,939 6,611,780	(6,611,780)	2,939
Total revenues, gains and other support	19,759,204	(2,109,859)	17,649,345
Expenses Program services:			
Training programs	17,657,357		17,657,357
Total program services	17,657,357		17,657,357
Supporting services: Management and general Fundraising	3,257,778 1,120,693	<u>-</u>	3,257,778 1,120,693
Total supporting services	4,378,471		4,378,471
Total expenses	22,035,828		22,035,828
Change in net assets before other item	(2,276,624)	(2,109,859)	(4,386,483)
Other Item Foreign currency translation loss	(239,961)		(239,961)
Change in net assets	(2,516,585)	(2,109,859)	(4,626,444)
Net Assets, Beginning	1,664,316	10,301,282	11,965,598
Net Assets, Ending	\$ (852,269)	\$ 8,191,423	\$ 7,339,154

Consolidated Statement of Functional Expenses Year Ended December 31, 2020

		Program						
		Services		Supportin	g Ser	vices		
		Training	Ma	anagement				Total
		Programs	ar	nd General	F	undraising		Expenses
O-losis s	•	44.040.004	•	4 700 007	•	4 470 400	•	44.045.070
Salaries	\$	11,340,681	\$	1,703,907	\$	1,170,490	\$	14,215,078
Payroll taxes and employee benefits		2,172,437		224,919		222,742		2,620,098
Rent		831,778		392,572		56,289		1,280,639
Professional fees		2,433,842		1,218,899		166,472		3,819,213
Stipends		267,403		-		-		267,403
Equipment leases		73,155		8,222		1,767		83,144
Printing and marketing		136,324		67,582		-		203,906
Office supplies		30,364		15,583		1,406		47,353
Travel, conferences and food		130,688		40,136		8,530		179,354
Insurance		242		42,781		2,578		45,601
Postage and delivery		4,527		2,845		-		7,372
Dues and subscriptions		16,231		13,232		719		30,182
Information technology		176,149		126,592		18,630		321,371
Depreciation and amortization		699,911		193,517		14,502		907,930
Repairs and maintenance		1,710		2,200		-		3,910
Licenses		482,299		1,769		-		484,068
Software and hardware, clients		243,890		136,903		39,074		419,867
Facilities related		65,253		13,621		2,774		81,648
Uncollectible accounts		60,105		-		50		60,155
Miscellaneous		64,773		67,373		6,201		138,347
Total expenses	\$	19,231,762	\$	4,272,653	\$	1,712,224	\$	25,216,639

Consolidated Statement of Functional Expenses Year Ended December 31, 2019

	Program					
	Services		Supportin	g Ser	vices	
	Training	Ma	anagement			Total
	Programs	ar	nd General	Fι	ındraising	Expenses
	 _		_		_	 _
Salaries	\$ 10,734,195	\$	1,178,985	\$	864,752	\$ 12,777,932
Payroll taxes and employee benefits	2,000,376		195,944		136,963	2,333,283
Rent	744,936		270,449		-	1,015,385
Professional fees	1,181,232		923,744		33,889	2,138,865
Stipends	769,966		-		-	769,966
Equipment leases	88,948		7,640		-	96,588
Printing and marketing	98,871		52,748		664	152,283
Office supplies	105,048		24,421		960	130,429
Travel, conferences and food	565,118		96,615		32,429	694,162
Insurance	48		107,881		-	107,929
Postage and delivery	6,411		4,172		47	10,630
Dues and subscriptions	9,381		20,708		3,599	33,688
Information technology	95,482		79,217		1,453	176,152
Depreciation and amortization	633,911		173,783		1,192	808,886
Licenses	280,396		1,152		-	281,548
Software and hardware, clients	98,268		37,212		44,639	180,119
Facilities related	161,081		33,516		-	194,597
Uncollectible accounts	16,478		-		-	16,478
Miscellaneous	67,211		49,591		106	 116,908
Total expenses	\$ 17,657,357	\$	3,257,778	\$	1,120,693	\$ 22,035,828

Consolidated Statements of Cash Flows Years Ended December 31, 2020 and 2019

	2020		2019	
Cash Flows From Operating Activities				
Change in net assets	\$	6,912,879	\$	(4,626,444)
Adjustment to reconcile change in net assets to				,
net cash flows from operating activities:				
Deferred rent		34,017		104,983
Depreciation and amortization		907,930		808,886
Change in discount		(2,852)		(8,408)
Donation of fixed assets		(182,000)		(563,788)
(Increase) decrease in assets:				
Contributions receivable		(4,690,197)		4,295,862
Accounts receivable		244,232		99,084
Prepaid expenses		(307,154)		(130,507)
Security deposits		(4,609)		1,860
Increase (decrease) in liabilities:				
Accounts payable and accrued expenses		12,762		264,949
Accrued vacations payable		62,119		20,592
Accrued salaries, bonuses and related benefits		(365,839)		199,706
Deferred income		370,363		163,723
Net cash flows from operating activities		2,991,651		630,498
Cash Flows From Investing Activities				
Purchase of fixed assets		(446,222)		(858,097)
Net cash flows from investing activities		(446,222)		(858,097)
Net change in cash and cash equivalents		2,545,429		(227,599)
Cash and Cash Equivalents, Beginning		3,268,877		3,496,476
Cash and Cash Equivalents, Ending	\$	5,814,306	\$	3,268,877

Noncash Transactions

For the years ended December 31, 2020 and 2019, the Organization received \$182,000 and \$563,788 of fixed assets, respectively, from donors included within in-kind contributions on the consolidated statements of activities and change in net assets.

1. Description of Organization

Nature of Operations

The accompanying consolidated financial statements include the accounts of the following entities (collectively referred to as the Organization):

NPower Inc. (NPower) is a national nonprofit that creates pathways to economic prosperity by launching digital careers for military veterans and young adults from underserved communities. NPower was incorporated on November 15, 2000 in the State of New York.

NPower Canada (NC) was incorporated in Canada on January 13, 2014. NC is a charitable organization that launches underserved young adults into meaningful and sustainable digital careers.

NPower is the sole member of NC. NPower received \$25,000 from NC in 2019 for use of the NPower trademark. The transaction was eliminated in consolidation.

NPower's services are delivered through the following programs:

Tech Fundamentals is a 23-week classroom and internship training program for young adults between the ages of 18 and 25 and military veterans and their spouses that results in career enhancing opportunities including jobs, technical certification and qualification for higher education. In 2020, the program operated in New York (Brooklyn and Harlem), New Jersey (Jersey City and Newark), Texas (Dallas), Maryland (Baltimore), Missouri (St. Louis), California (San Jose) and Michigan (Detroit) and provided the industry-recognized CompTIA certifications.

Advanced Certifications are accelerated training programs for more advanced IT coursework including Cybersecurity and Cloud Computing. Each program path offers free hands-on training and in-demand certifications designed to prepare program alumni for higher wage IT jobs.

Cybersecurity is a 14-week classroom instruction, or 18-week half day instruction followed by a 12-week paid internship. The program provides all the tools needed for participants to launch a career in the field of cybersecurity. In 2020, the program operated in New York (Brooklyn), New Jersey (Newark) and Texas (Dallas) and provided the industry-recognized Cyber CompTIA Security+ and Network+ certifications.

Cloud Computing is a 12-week classroom training program that provides the opportunity to earn industry-recognized, in-demand certifications including AWS Cloud Practitioner and AWS Solutions Architect-Associate. In 2020, the program operated in New York (Brooklyn).

In 2020, at the onset of the COVID-19 Pandemic, all programs were transitioned from inclassroom training to training on a virtual basis.

Approximately 1,000 young adults, military veterans and their spouses were accepted into the programs in 2020 and over 4,450 graduates participate in the alumni network.

NC reduces poverty in Canada by addressing youth unemployment, launching underserved young adults into meaningful and sustainable digital careers.

2. Summary of Significant Accounting Policies

Basis of Accounting and Principles of Consolidation

The consolidated financial statements of NPower Inc. and Affiliate have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

All material intercompany transactions and balances have been eliminated in the consolidation.

The net assets of the Organization are classified and reported as follows:

Net Assets Without Donor Restrictions - Net assets that are not subject to donor-imposed stipulations and that may be expended for any purpose in achieving the primary objectives of the Organization.

Net Assets With Donor Restrictions - Net assets that are subject to donor-imposed stipulations that will be met either by the actions of the Organization and/or the passage of time. As the restrictions are satisfied, net assets with donor restrictions are reclassified to net assets without donor restrictions and are reported in the accompanying consolidated statements of activities and change in net assets as net assets released from restrictions. Net assets with donor restrictions also includes net assets that are required to be held in perpetuity. As of December 31, 2020 and 2019, there were no net assets required to be held in perpetuity.

Cash and Cash Equivalents

The Organization considers all highly liquid investments with an original maturity of 90 days or less on the date of purchase to be cash equivalents. Cash equivalents are carried at fair value which approximates cost.

Contributions Receivable

Contributions receivable, which consist of unconditional promises to give, are recognized as revenue in the year the promise is received. Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. Conditional promises to give are not recorded until they are confirmed to be receivable by the donor.

Accounts Receivable

Receivables are recorded for services rendered but unpaid, and are included in accounts receivable.

Allowance for Doubtful Accounts

The Organization determines whether an allowance for uncollectible accounts should be provided for contributions. Such estimates are based on management's assessment of the aged basis of its receivables, current economic conditions, subsequent collections and historical information.

Notes to Consolidated Financial Statements December 31, 2020 and 2019

Fixed Assets

Fixed assets are stated at cost. The Organization capitalizes all property and equipment having a cost in excess of \$2,500 with a useful life of greater than one year. Depreciation is computed on the straight-line method over the useful lives of the assets. Amortization of leasehold improvements is computed on the straight-line method over the lesser of the term of the lease or their estimated useful lives.

Work in progress reflects significant projects that have not yet been completed and crossover fiscal years. Costs for these projects will continue to be aggregated until they are completed, at which time depreciation will begin.

Deferred Income

The Organization receives fees in advance of providing certain services, generally pursuant to contractual agreements. Deferred income represents amounts received as of fiscal year-end for services to be provided subsequent thereto. Deferred income also includes advances on conditional grants in which the conditions have not yet been met.

Deferred Rent

For accounting purposes, the total rent payable over the life of the lease, which escalates over time, is recognized on the straight-line basis. Actual rent payments differ from these reported amounts; actual rent paid is more than reported amounts in the early years of the lease and is less than the reported amounts in the later years. Deferred rent reflects the difference between the straight-line calculation reported and actual rent paid.

Revenue From Contracts With Customers

Program service fees result from student internships under reciprocal contracts with customers and are recognized ratably over the period of service, generally monthly, at the net realizable transaction price per the contract as performance obligations are met. Subsequent adjustments to net realizable amounts are recorded as reductions to revenue in the period they occur.

Contributions and Grants

Contributions are reported at fair value on the date they are received as unconditional promises to give. The gifts are reported as donor restricted support if they are received with donor stipulations that limit their use. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the consolidated statements of activities and change in net assets as net assets released from restrictions. Donor restricted contributions received and expended in the same year are reflected as contributions without donor restrictions. Conditional promises to give (contributions with a measurable performance or other barrier and a right of return) are not recognized until the conditions on which they depend have been met.

A portion of the Organization's revenue is derived from cost-reimbursable federal, state and local grants, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with specific grant provisions. The Organization received cost-reimbursable grants of \$820,620 that have not been recognized as of December 31, 2020 because qualifying expenditures have not yet been incurred.

Notes to Consolidated Financial Statements December 31, 2020 and 2019

Special Events Revenue

The reciprocal portion of special events revenue, equal to the fair value of direct benefit to donors, is recorded when the event takes place. The nonreciprocal portion is recorded as a contribution when the event takes place.

Donated Property and Equipment

Donations of property and equipment are recorded as contributions at their estimated fair values at the date of donation. Such donations are reported as increases in net assets without donor restrictions unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as contributions with donor restrictions. Absent donor stipulations regarding how long those donated assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Organization reclassifies net assets with donor restrictions to net assets without donor restrictions at that time.

Donated Services

Contributions of services are recognized by the Organization as both revenue and expense in the accompanying consolidated statements of activities and change in net assets, if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not donated.

Donated Use of Facilities

NPower received the free use of facilities for the years ended December 31, 2020 and 2019, the fair rental value of which was recorded as contribution income and as rent expense in the accompanying consolidated financial statements.

Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the consolidated statements of activities and change in net assets and functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited. The Organization allocates salary and related benefits based upon estimated time and effort. In addition, certain shared costs are allocated based on estimated usage by department based upon employee headcount.

Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets, and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Foreign Currency Translation

The assets and liabilities of NC, which are stated in Canadian dollars, are translated to U.S. dollars (USD) using the exchange rate in effect at the date of the consolidated statements of financial position. Revenues, expenses, gains and losses are translated using the average exchange rate for the year. Gains or losses on foreign currency translation are recognized in the accompanying consolidated financial statements.

Tax Status

NPower qualifies as a tax-exempt, not-for-profit organization under Section 501(c)(3) of the Internal Revenue Code, and qualifies as a not-for-profit organization under the laws of New York State. Accordingly, no provision for federal or state income taxes is required. NC is tax-exempt under Canadian tax laws.

Accounting for Uncertainty in Income Taxes

Management evaluated the Organization's tax positions and concluded that the Organization had taken no uncertain tax provisions that require adjustment to the consolidated financial statements to comply with the provisions of Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) No. 740, Accounting for Uncertainty in Income Taxes.

Recently Issued Accounting Pronouncements

In February 2016, the FASB issued Accounting Standards Update (ASU) 2016-02, *Leases (Topic 842)*. The core principles of ASU 2016-02 change the way organizations will account for their leases by recognizing lease assets and related liabilities on the consolidated statements of financial position and disclosing key information about leasing arrangements. ASU 2016-02 is effective for the Organization for fiscal years beginning after December 15, 2021. Management is currently evaluating the impact of ASU 2016-02 on the Organization's consolidated financial statements.

In September 2020, the FASB issued ASU 2020-07, *Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets.* The ASU is intended to improve transparency in the reporting of donated nonfinancial assets, also known as gifts-in-kind, for not-for-profit organizations. The amendments in this ASU should be applied on a retrospective basis and are effective for annual periods beginning after June 15, 2021. Early adoption is permitted. Management is currently evaluating the impact of ASU 2020-07 on the Organization's consolidated financial statements.

Evaluation of Subsequent Events

Management has evaluated subsequent events through June 22, 2021, the date the consolidated financial statements are available for issuance, for inclusion or disclosure in the consolidated financial statements.

3. Contributions Receivable

Contributions receivable as of December 31, consists of unconditional promises to give as follows:

	2020			2019		
Amounts due in: Less than one year One to five years	\$	5,755,082 1,199,468	\$	1,929,353 335,000		
Total contributions		6,954,550		2,264,353		
Discount on contributions receivable		(1,430)		(4,282)		
Total	\$	6,953,120	\$	2,260,071		

The discount rate used to calculate the net present value of the contributions as of December 31, 2020 was 0.14 percent. The discount rate used to calculate the net present value of the contributions as of December 31, 2019 was 1.4 percent. As of December 31, 2020 and 2019, no allowance for uncollectible contributions was deemed necessary.

4. Fixed Assets, Net

Fixed assets, net, consists of the following as of December 31:

	2020	2019		
Leasehold improvements Furnishings and equipment	\$ 502,359 3,450,642	\$	266,127 3,122,711	
Fixed assets subtotal	3,953,001		3,388,838	
Accumulated depreciation and amortization	 (2,249,412)		(1,340,665)	
Fixed assets before work in progress, net	 1,703,589		2,048,173	
Work in progress: Detroit expansion Alumni portal	 - 580,817		117,124 398,817	
Work in progress	 580,817		515,941	
Fixed assets, net	\$ 2,284,406	\$	2,564,114	

5. Net Assets With Donor Restrictions

Net assets with donor restrictions are available for the following purposes as of December 31:

	2020		2019		
Time restricted	\$	97,500	\$	445,000	
Time and purpose restricted, Training Programs Time and purpose restricted, Training Programs - NC		9,856,463 2,672,922		7,445,729 300,694	
Total	\$	12,626,885	\$	8,191,423	

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or release of time restrictions, as follows for the years ended December 31:

	2020		2019		
Time restrictions Training Programs Training Programs - NC	\$	351,500 5,648,373 300,694	\$	315,000 6,024,028 272,752	
Total	\$	6,300,567	\$	6,611,780	

6. Foreign Currency Translation Adjustments

Foreign currency translation adjustments associated with consolidating the accounts of NPower's affiliate, NPower Canada, are reported in the consolidated statements of activities and change in net assets. The amount of accumulated translation adjustments is included in net assets without donor restrictions in the consolidated statements of financial position.

The accumulated foreign currency translation adjustments for the years ended December 31, are as follows:

	 2020	 2019
Balance, beginning of year Foreign currency translation loss	\$ (364,004) (273,587)	\$ (124,043) (239,961)
Balance, end of year	\$ (637,591)	\$ (364,004)

7. Commitments

The Organization is obligated under various noncancellable operating leases for certain of its facilities, expiring through March 2030. Future minimum lease payments under these operating leases as of December 31, 2020 are as follows:

Years ending December 31:		
2021	\$	1,252,715
2022		1,170,942
2023		1,098,676
2024		1,064,918
2025		1,000,884
Thereafter		2,939,389
Total	_ \$	8,527,524

Rent expense for the years ended December 31, 2020 and 2019 totaled \$1,280,639 and \$1,015,385, respectively.

NPower has various equipment leases which expire on various dates through July 2024. Equipment rental expense for 2020 and 2019 was \$83,144 and \$96,588, respectively. All equipment leases are noncancellable.

Future minimum lease payments under these equipment leases as of December 31, 2020 are as follows:

Years ending December 31:	
2021	\$ 48,275
2022	32,677
2023	32,677
2024	23,807
2025	2,060
Total	\$ 139,496

NC has a subscription with NetSuite for the application software expiring in September 1, 2023 for \$29,000 Canadian dollars (CAD)(\$22,780 USD based on exchange rate of \$0.7855 as of December 31, 2020) per annum.

Notes to Consolidated Financial Statements December 31, 2020 and 2019

8. Line of Credit

NC has a \$200,000 CAD (\$157,100 USD based on exchange rate of \$0.7855 as of December 31, 2020) line of credit from the Royal Bank of Canada with interest payable monthly at rate of Canadian prime (2.45% as of December 31, 2020) plus 0.83% The line of credit is available in increments of \$5,000 (\$3,928 USD based on exchange rate of \$0.7855 as of December 31, 2020) CAD and is secured by a first ranking security interest in all property. The line was not drawn in 2020.

9. Concentrations

Financial instruments which potentially subject the Organization to concentrations of credit risk consist principally of cash and cash equivalents and receivables. From time to time, the cash balances exceed the Federal Deposit Insurance Corporation coverage limit. Management believes that credit risk related to cash and cash equivalents is minimal, as the Organization places its cash with high credit quality financial institutions.

As of December 31, 2020, approximately 58 percent of total contributions receivable was due from three separate donors, with each representing greater than 10 percent of total contributions receivable. As of December 31, 2019, approximately 11 percent of total contributions receivable was due from one donor.

For the years ended December 31, 2020 and 2019, approximately 12 percent and 13 percent, respectively, of total revenues was from one donor.

10. Retirement Plan

NPower has a defined contribution annuity retirement plan which covers substantially all eligible employees, as defined. The discretionary pension contribution expense for the years ended December 31, 2020 and 2019 was \$23,140 and \$15,073, respectively.

Employees of NC may participate in a group registered retirement savings plan (RRSP). There are no employer contributions to the RRSP.

11. In-Kind Contributions

For the years ended December 31, NPower received the following noncash donations:

	2020			2019		
Architectural services	\$	-	\$	12,345		
Clothing		245		53,602		
Consulting		1,924,807		925,812		
Equipment		30,950		145,788		
Graduation catering and supplies		1,274		30,368		
Legal services		84,192		74,017		
Office space		100,100		114,600		
Video conferencing		39,093		39,093		
Workshops and research		25,350		19,940		
Takal in him depends her disco-	Φ.	0.000.044	Φ.	4 445 505		
Total in-kind contributions	<u> \$ </u>	2,206,011	\$	1,415,565		

Also included in special events revenue during 2020 is \$150,000 of in-kind services related to the virtual gala in 2020.

12. Liquidity and Availability of Resources

The following table reflects the Organization's financial assets available for general expenditure within one year as of December 31, 2020 and 2019. Financial assets are considered unavailable when illiquid or not convertible to cash within one year.

		2020	2019		
Cash and cash equivalents Contributions receivable, current portion Accounts receivable		5,814,306 5,755,082 227,774	\$	3,268,877 1,929,353 472,006	
Total financial assets		11,797,162		5,670,236	
Less donor restricted amounts		11,428,847		7,860,705	
Total financial assets available to meet cash needs for general expenditures within one year	\$	368,315	\$	(2,190,469)	

As part of the Organization's liquidity management, its practice is to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due.

13. Paycheck Protection Program

On April 21, 2020, NPower received loan proceeds in the amount of \$2,511,000 under the Paycheck Protection Program (PPP) which was established as part of the Coronavirus Aid, Relief and Economic Security (CARES) Act and is administered through the Small Business Administration (SBA). The PPP provides loans to qualifying nonprofit organizations in amounts up to 2.5 times their average monthly payroll expenses and was designed to provide a direct financial incentive for qualifying nonprofit organizations to keep their workforce employed during the Coronavirus crisis. PPP loans are uncollateralized and guaranteed by the SBA. Advances from the PPP are forgivable after a "covered period" (eight or twenty-four weeks) as long as the borrower maintains its payroll levels and uses the proceeds for eligible expenses, including payroll, benefits, mortgage interest, rent and utilities. The forgiveness amount will be reduced if the borrower terminates employees or reduces salaries and wages more than 25 percent during the covered period. The Organization initially recorded the funds as a refundable advance with forgiveness to be recorded in accordance with guidance for conditional contributions when there is no longer a measurable performance or other barrier and a right of return of the PPP loan, or when such conditions are explicitly waived. Any unforgiven portion is payable over two years if issued before, or five years if issued after, June 5, 2020 at an interest rate of 1 percent with payments deferred until the SBA remits the Organization's loan forgiveness amount to the lender, or, if the Organization does not apply for forgiveness, ten months after the end of the covered period. PPP loan terms provide for customary events of default, including payment defaults, breaches of representations and warranties, and insolvency events and may be accelerated upon the occurrence of one or more of these events of default. Additionally, PPP loan terms do not include prepayment penalties.

As of December 31, 2020, NPower had expended all of the PPP funds received on qualified expenses, met all of the conditions attached to the PPP, and, on June 9, 2021, received notice from the SBA that forgiveness of the \$2,511,000 of the PPP proceeds was granted. Therefore, NPower has recorded the PPP funds as a contribution of \$2,511,000 within its consolidated statement of activities and change in net assets for the year ended December 31, 2020.

Notes to Consolidated Financial Statements December 31, 2020 and 2019

The SBA reserves the right to audit any PPP loan, regardless of size. These audits may occur after forgiveness has been granted. In accordance with the CARES Act, all borrowers are required to maintain their PPP loan documentation for six years after the PPP loan was forgiven or repaid in full and to provide that documentation to the SBA upon request. NPower does not believe the results of any audits or reviews by the SBA would have a material impact on the consolidated financial statements.

On February 18, 2021, NPower was approved for and received proceeds from a second loan in the amount of \$2,000,000 under the PPP.

Consolidating Statement of Financial Position December 31, 2020

	NPower		NC		E	iminations	Total	
Assets								
Current Assets								
Cash and cash equivalents	\$	2,682,126	\$	3,132,180	\$	-	\$	5,814,306
Contributions receivable		5,687,476		67,606		-		5,755,082
Accounts receivable		138,313		89,461		-		227,774
Prepaid expenses		143,794		332,071				475,865
Total current assets		8,651,709		3,621,318		-		12,273,027
Contributions Receivable, Long-Term, Net		1,198,038		-		-		1,198,038
Security Deposits		155,547		-		-		155,547
Fixed Assets, Net		2,147,094		137,312		-		2,284,406
Interest in Net Assets of Affiliate		3,063,963				(3,063,963)		
Total assets	\$	15,216,351	\$	3,758,630	\$	(3,063,963)	\$	15,911,018
Liabilities and Net Assets								
Current Liabilities								
Accounts payable and accrued expenses	\$	239,875	\$	277,957	\$	-	\$	517,832
Accrued vacations payable		251,662		-		-		251,662
Accrued salaries, bonuses and related benefits		110,316		-		-		110,316
Deferred income		170,876		416,710				587,586
Total current liabilities		772,729		694,667		-		1,467,396
Deferred Rent		191,589						191,589
Total liabilities		964,318		694,667				1,658,985
Net Assets								
Net assets without donor restrictions		1,625,148		391,041		(391,041)		1,625,148
Net assets with donor restrictions		12,626,885		2,672,922		(2,672,922)		12,626,885
Total net assets		14,252,033		3,063,963		(3,063,963)		14,252,033
Total liabilities and net assets	\$	15,216,351	\$	3,758,630	\$	(3,063,963)	\$	15,911,018

Consolidating Statement of Activities and Change in Net Assets Year Ended December 31, 2020

		NPower			NC		Total		
	Without Donor	With Donor		Without Donor	With Donor		Before		
	Restrictions	Restrictions	Total	Restrictions	Restrictions	Total	Eliminations	Eliminations	Total
Revenue, Gains and Other Support									
Contributions	\$ 11,809,373	\$ 8,063,107	\$ 19,872,480	\$ 5,082,234	\$ 2,672,922	\$ 7,755,156	\$ 27,627,636	\$ -	\$ 27,627,636
In-kind contributions	2,206,011	-	2,206,011	-	-	-	2,206,011	-	2,206,011
Special events income, net	1,566,247	-	1,566,247	-	-	-	1,566,247	-	1,566,247
Program service fees	1,028,208	-	1,028,208	-	-	-	1,028,208	(25,000)	1,003,208
Interest income	3	-	3	-	-	-	3	-	3
Earnings of affiliate	97,036	2,372,228	2,469,264	-	-	-	2,469,264	(2,469,264)	-
Net assets released from restrictions	5,999,873	(5,999,873)		300,694	(300,694)	<u> </u>			-
Total revenue, gains and									
other support	22,706,751	4,435,462	27,142,213	5,382,928	2,372,228	7,755,156	34,897,369	(2,494,264)	32,403,105
Expenses									
Program services:									
Training programs	15,895,455		15,895,455	3,336,307		3,336,307	19,231,762		19,231,762
Total program services	15,895,455		15,895,455	3,336,307		3,336,307	19,231,762		19,231,762
Supporting services:									
Management and general	2,867,324	_	2,867,324	1,430,329	_	1,430,329	4,297,653	(25,000)	4,272,653
Fundraising	1,466,555		1,466,555	245,669		245,669	1,712,224		1,712,224
Total supporting services	4,333,879		4,333,879	1,675,998		1,675,998	6,009,877	(25,000)	5,984,877
Total expenses	20,229,334	_	20,229,334	5,012,305	_	5,012,305	25,241,639	(25,000)	25,216,639
						5,5 :=,555		(==;===)	
Change in net assets before other item	2,477,417	4,435,462	6,912,879	370,623	2,372,228	2,742,851	9,655,730	(2,469,264)	7,186,466
Other Item									
Foreign currency translation loss				(273,587)		(273,587)	(273,587)		(273,587)
Change in net assets	2,477,417	4,435,462	6,912,879	97,036	2,372,228	2,469,264	9,382,143	(2,469,264)	6,912,879
Net Assets, Beginning	(852,269)	8,191,423	7,339,154	294,005	300,694	594,699	7,933,853	(594,699)	7,339,154
Net Assets, Ending	\$ 1,625,148	\$ 12,626,885	\$ 14,252,033	\$ 391,041	\$ 2,672,922	\$ 3,063,963	\$ 17,315,996	\$ (3,063,963)	\$ 14,252,033